

**Consolidated Financial Statements 2021(Summary)
(April 1, 2020 - March 31, 2021)**



SENKON LOGISTICS
SENKON

SENKON LOGISTICS CO.,LTD.
CONSOLIDATED BALANCE SHEET
31 March 2020 and 2021

	Year ended March 2020 (As of March 31,2020)	Year ended March 2021 (As of March 31,2021)
	thousands of yen	thousands of yen
ASSETS		
Current assets	5,253,646	5,999,325
Fixed assets	12,719,451	12,173,685
tangible fixed assets	10,699,379	10,193,869
(Intangible fixed assets)	44,920	56,756
Investments and other assets	1,975,151	1,923,059
Total assets	17,973,097	18,173,010
LIABILITIES		
Current liabilities	6,681,716	7,006,411
Fixed liabilities	6,951,946	6,514,412
Total liabilities	13,633,662	13,520,824
NET ASSETS		
Shareholders' equity	4,197,443	4,438,772
Capital stock	1,262,736	1,262,736
Capital surplus	1,181,784	1,186,771
Retained earnings	2,035,052	2,325,007
Treasury stock	△282,129	△335,742
Accumulated other comprehensive income	△38,162	25,330
Valuation difference on available -for-sale securities	△43,634	23,473
Foreign currency translation adjustments	4,968	1,963
Remeasurements of defined benefit plans	503	△106
Subscription rights to shares	17,624	8,822
Non-controlling interests	162,529	179,260
Total net assets	4,339,435	4,652,185
Total liabilities and net assets	17,973,097	18,173,010

SENKON LOGISTICS CO.,LTD.
CONSOLIDATED STATEMENTS OF INCOME
31 March 2020 and 2021

	Year ended March 2020 (From April 1,2019 to March 31,2020)	Year ended March 2021 (From April 1,2020 to March 31,2021)
	thousands of yen	thousands of yen
Operating revenues	16,193,778	16,071,021
Operating cost	13,703,422	13,293,300
Gross profit	2,490,355	2,777,721
Selling,general and administrative expenses	2,048,766	2,085,353
Operating income	441,589	692,367
Non-operating income	98,901	77,801
Non-operating expenses	90,341	146,607
Ordinary income	450,148	623,561
Extraordinary income	50,738	73,259
Extraordinary loss	88,520	54,298
Income (Net loss) before income taxes	412,366	642,522
Income taxes-current	131,705	229,752
Income taxes-deferred	56,577	19,539
Net Income	224,083	371,992
Profit (loss) attributable to non-controlling interests	14,332	16,730
Profit (loss) attributable to owners of parent	209,751	355,261

SENKON LOGISTICS CO.,LTD.
CONSOLIDATED STATEMENT OF CASH FLOWS
31 March 2020 and 2021

	Year ended March 2020 (From April 1,2019 to March 31,2020)	Year ended March 2021 (From April 1,2020 to March 31,2021)
	thousands of yen	thousands of yen
Net cash provided by operating activities	957,396	1,124,484
Net cash provided by investing activities	△105,658	141,043
Net cash provided by financing activities	△252,874	△780,457
Effect of exchange rate change on cash and cash equivalents	△105	151
Net increase(decrease)in cash and cash equivalents	598,757	485,222
Cash and cash equivalents,beginning of period	1,854,361	2,453,118
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	—	—
Cash and cash equivalents,end of period	2,453,118	2,938,341